Board Members:
Chief Andy King, Chair
Chief Greg Rogers, Vice Chair
Chief Michael O’Brien, International Director
Chief Robert Marshall, Secretary / Treasurer
Chief Adolf Zubia, Immediate Past Chair
Daniel Finnegan, At-Large Board Member
Chief Joe Powers, At-Large Board Member
Chief Elizabeth Bednarcik, At-Large Board Member

Guests:
Karl Fippinger
Angie Wiese

1. Approval of the January 2021 minutes
   a. Motion to approve by Meri-K Appy, Second by Chief Greg Rogers. Motion carries unanimously.

2. Report from the Chair (Andy King)
   a. TN had an in-person event of 180 people – went very well
      i. Should have planned ahead for what would have been done if someone had tested positive
   b. Had three sprinkler saves in the past three weeks

3. Report from the Vice Chair (Greg Rogers)
   a. CRRL Conference Discussion
      i. Moving forward
      ii. IAFC conferences team met with Chief Rogers about sponsorships
      iii. Registration and vendor and sponsorship information will be up by end of February
      iv. Reached out to COO of CPSE about registration of their event – They are at 750
      v. Met with Vickie Pritchett about partnering with NFSA to work out details
         1. Moved two classes from virtual CRRL to NFSA conference
      vi. Lisa Yonkers with IAFC is looking for locations in Canada for CRRL 2022

4. Report from International Director (Michael O’Brien)
   a. IAFC got invite from Vision 20/20
   b. IAFC Board Meeting had updates from IAFC staff and ESCI
   c. FCAC is waiting for the published changes
   d. NFPA 1 is open and taking proposals

5. Report from Secretary/Treasurer (Robert Marshall)
   a. Financials system at IAFC is still not running properly
   b. Membership numbers are doing well
   c. No big expenditures
6. **Report on the ICC (Karl Fippinger)**  
   a. ICC Region 3 conference took place. A combination of virtual, hybrid, and in-person  
   b. Building Safety Month (May) has been announced

7. **Vision 20/20 (Joe Powers)**  
   a. Data Hub – strategicfire.org/discovery  
   b. Kevin Kelly from Red Cross – Dramatic decrease in response to house fires

8. **Bylaws and Election (Howard Hopper)**  
   a. Election process underway

9. **Old Business**  
   a. HFSC had a board meeting  
      i. Stipend program

10. **New Business**  
   a. Put out one-pager on getting back to doing the job with restrictions  
   b. Chief Michael Whim spoke with IAFC about podcasts, they recommended investing in a couple of programs  
      i. Blog talk radio - $400/year  
      ii. Still looking at an editing program  
   c. Vickie Pritchett sent link to event that is being held this Friday [https://member.nfsa.org/Events/Calendar-Of-Events/Meeting-Home-Page?meetingid=%7B7467A78A-34AA-47B6-B5CE-AE8680128A5B%7D](https://member.nfsa.org/Events/Calendar-Of-Events/Meeting-Home-Page?meetingid=%7B7467A78A-34AA-47B6-B5CE-AE8680128A5B%7D)

11. **WHAT Report items** (see list on next page, provide item and category from the list)  
   a. Members to provide anything that can be put on the list – Related to FLSS

12. **Staff Report**

13. **Roundtable and Adjournment**

Adjourned at 3:12

---

**WHAT REPORT**  
**ITEMS ACCOMPLISHED BY THE FLSS & ITS BOARD**

**LEAD**

To LEAD by being the preeminent global advocate for the fire and emergency service on leadership, policy, management, and service delivery.  
**Goal 1a.** Engage current/future fire and emergency service leaders to address the evolving and emerging challenges and opportunities.  
**Goal 1b.** Provide forward-thinking leadership that recognizes and responds to emerging trends and opportunities.  
**Goal 1c.** Provide innovative solutions to emerging trends.
Goal 1d. Advance the profession, advocate for inclusiveness, and improve the effectiveness of the fire and emergency service through communications and education.

EDUCATE
To EDUCATE current and future fire and emergency service leaders by providing training, education, and professional development opportunities.
Goal 2a. Make the knowledge, experience, and resources within the IAFC easily accessible for research and problem solving.
Goal 2b. Supplement, develop, enhance, and effectively deliver education, training, and professional development programs relevant to the membership.
Goal 2c. Facilitate career progression, mentoring, and succession management at all levels.
Goal 2d. Support leadership development throughout the fire service.

SERVE
To SERVE by providing relevant and timely services, products and resources to our membership, affiliates, and partners.
Goal 3a. Increase membership and participation through expanded opportunities.
Goal 3b. Promote and foster a culture of inclusivity to the IAFC membership.
Goal 3c. Provide IAFC products, resources and services that are both relevant and timely to existing and emerging issues, and topics important to the target audiences, affiliates, and partners.
Goal 3d. Strengthen the IAFC role in the global community as a resource for sharing best practices and knowledge based in real-world experience. Develop an effective international presence and delivery of value through the Association.
Goal 3e. Increase awareness and accessibility of the IAFC as the “go-to resource” for policy, advocacy, subject matter expertise, and support.
Goal 3f. Expand recognition to those showing exceptional or extended service to their organizations or the industry.

Inside the IAFC
Association News
News About Our Members
News About Our Staff
What Others Are Saying

• SAMPLE: The Shakers sessions were by far my favorite part. The intentional time to provide discussion platforms was extremely insightful, especially for a couple of "young" chiefs.

— Seth Miller, Executive Deputy Chief, Chattanooga (Tennessee) Fire Department